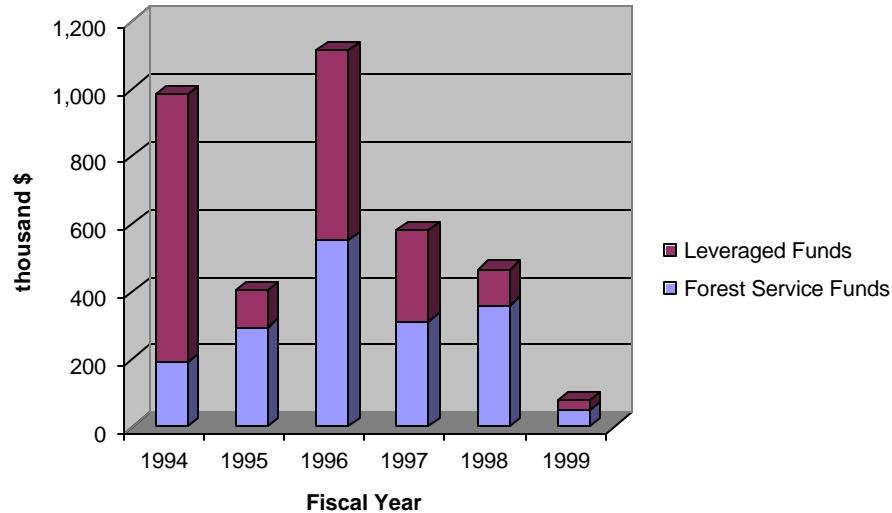
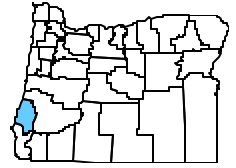




Economic Action Programs

Coos County, Oregon

Coos County is a nonmetropolitan county located along Oregon's southern coast. US Highway 101 follows the coast and State highway 42 connects Coos Bay (home of a large deepwater port) to I-5. The Coast Range dominates much of the landscape. Relative to the state, Coos County has proportionally more workers in the farming, forestry, and fishing occupational categories. Coos County's economic structure reflects the seaport activities of Coos Bay. The top export industries include wood and paper products, water-based shipping, and medical services. Almost half of the county's land area is private timberland and about another quarter is administered by the Forest Service or Bureau of Land Management.



Recipient	Project Name	Federal ID	Funds		
			USFS	Leveraged	Total
Planning and Technical Assistance					
CCD Business Development Corp.	Charleston Strategic Plan	ORNW-98-005	\$20,000	\$8,000	\$28,000
City of Bandon	Redevelopment Plan Moore Mill	ORNW-98-007	\$70,000	\$17,500	\$87,500
City of Coos Bay	Front Street Master Plan	ORNW-97-006	\$25,000	\$25,000	\$50,000
City of Coquille	Mill Site Conversion Master Plan	ORNW-95-034	\$15,295	\$5,000	\$20,295
City of Lakeside	Lakeside Strategic Plan	ORNW-99-013	\$20,000	\$5,000	\$25,000
City of Myrtle Point	Strategic Economic Action Plan	OREC-94-011	\$19,500	\$6,632	\$26,132
City of North Bend	Waterfront Planning and Design	ORNW-97-049	\$65,000	\$18,700	\$83,700
City of North Bend	Park and Rec Master Plan	ORNW-98-012	\$30,000	\$7,500	\$37,500
Conf. Tribes Coos, Lower Ump, Sius	Blue Earth Foods Expansion	ORNW-95-005	\$43,000	\$10,750	\$53,750
Conf. Tribes Coos, Lower Ump, Sius	Blue Earth Foods Expansion	ORNW-96-032	\$8,630	\$17,520	\$26,150
Conf. Tribes Coos, Lower Ump, Sius	Bal'diyaka Interpretive Center	ORNW-96-034	\$50,000	\$30,825	\$80,825
Coos County	Powers, County Park Design	OREC-94-009	\$30,000	\$10,000	\$40,000
Coos County	Strategic Economic Action Plan	OREC-94-010	\$15,000	\$5,000	\$20,000
Coos County	Business Incubator	ORNW-96-005	\$245,000	\$513,249	\$758,249
Coos County	Powers/Glendale Bike Rt.	ORNW-95-047	\$20,000	\$5,900	\$25,900
Coquille Indian Tribe	RV Park Feasibility	ORNW-98-042	\$20,000	\$6,988	\$26,988
Coquille Indian Tribe	Golf Course Feasibility	ORNW-99-011	\$30,000	\$22,500	\$52,500
Oregon Int'l Port of Coos Bay	Coos Head Regional Planning	ORNW-97-051	\$83,000	\$27,000	\$110,000
Port of Bandon	Mill Pond Improvement	ORNW-95-052	\$170,000	\$70,300	\$240,300





Economic Action Programs
Coos County, Oregon

Education and Training

Conf. Tribe Coos, Lwr Ump, Sius	Bal'diyaka Cultural Center	ORNW-98-033	\$170,000	\$54,230	\$224,230
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Natural Resource Related

City of Myrtle Point	Spruce St. Renovation/Lighting	ORNW-97-001	\$84,400	\$186,460	\$270,860
Coos County	County Strategic Tourism Plan	ORNW-95-035	\$47,000	\$15,016	\$62,016
Coos County	Phase III Powers Park Design	ORNW-97-052	\$55,000	\$14,740	\$69,740

Facility Construction/Environmental Improvement

City of Coquille	Mill Site Conversion/Cleanup	ORNW-96-006	\$250,000	\$0	\$250,000
City of Powers	Health Clinic	OREC-94-050	\$75,000	\$291,454	\$366,454
Coos County	Incubator Renovation (Phase 2)	ORNW-98-006	\$50,000	\$12,500	\$62,500
Port of Bandon	Breakwater Const. Sport Basin	ORRD-94-001	\$50,000	\$480,000	\$530,000





Economic Action Programs

One success story from Coos County, Oregon



Business Plan for Bal'diyaka Interpretive Center

With such a small landbase the Confederated Tribes of the Coos, Lower Umpqua, and Siuslaw have had to think creatively and form partnerships when developing economic diversification strategies. And since tourism is a growing sector of the Coos Bay area economy, the tribes focused their energies on planning Bal'diyaka a tribal cultural interpretive center to be constructed on a spectacular bluff above the Pacific Ocean along Oregon's south coast.

The project was conceived by an interesting conglomerated group of partners: the Confederated Tribes, Bureau of Land Management, and the US Coast Guard and is intended to provide a high quality tourist destination.

In her letter of support for the interpretive center concept, Lane County Commissioner, Ellie Dumdi said, "The Interpretive Center could also be a major aid in our region recovering from an economic decline that has resulted from the change in federal timber policy.

"It has been estimated that the Center would conservatively generate \$4.1 million dollars annually to the previously wood products-based economy. Additionally, the center will be a

cornerstone for the development of other tourism-based businesses in the region."

In order to better define the financial and design phases of the project, the Confederated Tribe needed a business plan for Bal'diyaka and approached the USDA Forest Service Rural Community Assistance program for funding. Recognizing that Bal'diyaka has the potential for significant long-term economic contribution as well as a showcase for tribal cultural lifeways, the Forest Service granted the tribe \$50,000.

These funds along with matching dollars from the Tribe will be used to prepare a business plan for the design, construction, and continued operational phases of the proposed interpretive center. It's important to remember that projects of this scope and complexity take years to see to completion.....partners expect ribbon-cutting sometime in the next millenium.

**Applicant: Confederated Tribes of Coos,
Lower Umpqua, and Siuslaw Indians**

Grant No: ORNW-96-034

USDA Forest Service Funds: \$50,000

Total project Cost: \$80,825



Economic Action Programs

One success story from Coos County, Oregon



Moore Mill Redevelopment Plan

An artifact of the downturn in timber harvest is an abundance of defunct lumber mills, most of which will never be used again as they were originally intended. This was the situation in the City of Bandon where it was clear that the abandoned Moore Mill had potential for re-use, possibly as a conference facility.

The City of Bandon has long been a tourist destination center. The city has over 300 motel rooms and no group meeting space. Project partners (City of Bandon, Port of Bandon, Bandon Chamber of Commerce) figured the old Moore Mill could be designed to be a combination of conference center and revenue-generating commercial space.

The building was potentially of historic significance so the partners turned to the State Historic Preservation Office for advice. At the same time, they approached Forest Service Rural Community Assistance program representatives for funding for an architectural and environmental analysis of the Moore Mill building.

The community also needed a Project Plan that would define actions for rehabilitating the

mill building including feasibility, cost estimates, preliminary funding sources for rehab, architectural renderings of final design.

Realizing the project had excellent economic development potential, the Forest Service granted the City of Bandon \$70,000 to be locally matched by \$17,500. A significant result of this project was the community consensus-building aspect. For the first time, the City of Bandon, Port of Bandon, and the Bandon Chamber of Commerce joined forces to work toward completion of this project.

Applicant: City of Bandon

Grant No: ORNW-98-007

USDA Forest Service funding: \$70,000

Total Project Cost: \$87,500



Economic Action Programs

One success story from Coos County, Oregon



Coquille Recreational Vehicle Park Design Project

In order to identify its highest priority economic development projects, the tribe created a Master Development Plan which concluded that an RV Park would be economically feasible. A logical next step was for the tribe to look for funding for a market analysis, design, estimated construction costs, and workplan for completion of a 10 acre RV Park on Coquille Indian Tribal property.

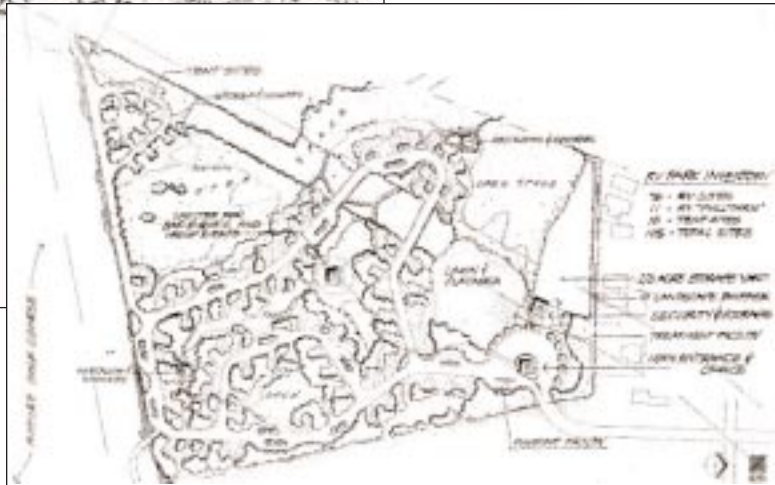
Because it is intended to foster local economic diversification efforts, the USDA

Forest Service Rural Community Assistance Program stepped up with \$20,000 to underwrite the design and marketing plan project.

The project called for the RV Park to be considered in relationship with and benefit to: the Mill Resort and Casino, a tribally-owned business enterprise catering to the local and south coast tourism industry; existing privately-owned RV parks in the Coos Bay area; services and amenities available at public parks and campgrounds in the Coos Bay area; the Coos County Strategic and Implementation Tourist Plan.

Not only was context of the future project important to its success, but its impacts on tribal sewer/water delivery systems, transportation, water quality/fisheries enhancement; and land use were considered.

A key aspect of this project was assessing the number and types of jobs to be created, range of wages and business services created or used by an RV development. Clearly, the tribal government was considering every important feature of the proposed project before venturing into construction. Good planning pays off.



Applicant:
Coquille Indian Tribe

Grant No:
ORNW-98-042.

USDA Forest Service Funding:
\$20,000.

Total Project Cost:
\$26,988